### TABLE OF CONTENTS

Independent Auditors' Report	<u>PAGE</u> 1
Financial Statements for the Year Ended September 30, 2005	
Statement of Financial Position	2
Statement of Activities	3
Statement of Functional Expenses	4-5
Statement of Cash Flows	6
Notes to Financial Statements	7-14
Supplemental Information	
Statements of Financial Position by Program	15
Schedule of Activities – By Program	16
Schedule of Support, Revenues, Expenses and Changes in Net Assets – General Administration Program	17
Schedule of Support, Revenues, Expenses and Changes in Net Assets – Health and Human Services Program	18-19
Schedule of Support, Revenues, Expenses and Changes in Net Assets – General Transportation Program	20
Schedule of Support, Revenues, Expenses and Changes in Net Assets – Senior Programming	21-22
Schedule of Support, Revenues, Expenses and Changes in Net Assets – Energy Crisis Program	23-24

## TABLE OF CONTENTS (CONTINUED)

	PAGE
Supplemental Information (Continued)	
Schedule of Support, Revenues, Expenses and Changes in Net Assets – Housing and Community Development Program	25-26
Schedule of Support, Revenues, Expenses and Changes in Net Assets – Plant	27
Schedule of Support, Revenues, Expenses and Changes in Net Assets – Avery Square Retail Building	28
General Transportation Fund – Additional Information: Michigan Department of Transportation Programs –	
Schedule of Operating Revenues	29
Schedule of Cash Flows	30
Schedule of Operating Expenses - Sault Ste. Marie DART System General Operations	31
Schedule of Nonoperating Revenue - Sault Ste. Marie DART System	32
Schedule of Net Eligible Costs - City of Sault Ste. Marie DART System	33
Housing and Community Development Fund – Additional Information: Michigan Community Development Block Grant Housing Programs –	
Application of State Block Grant Funds – Grant No. MSC 2004-0754-HOA – Luce County	34
Application of State Block Grant Funds – Grant No. MSC 2003-O731-HOA – Chippewa County	35

### **TABLE OF CONTENTS (CONTINUED)**

	PAGE
Application of State Block Grant Funds – Grant No. MSC 2005-0731-HOA – Chippewa County	36
Application of State Block Grant Funds – Grant No. MSC 2003-0742-HOA Mackinac County	37
Application of State Block Grant Funds – Grant No. MSC 2005-0742-HOA Mackinac County	38
Single Audit Section	
Independent Auditors' Report on Internal Control over Financial Reporting and on Compliance and other Matters Based on an Audit of Financial Statements Performed in Accordance with <i>Government Auditing Standards</i>	39-40
Independent Auditors' Report on Compliance with Requirements Applicable to each Major Program and Internal Control over Compliance in Accordance with OMB Circular A-133	41-42
Schedule of Expenditures of Federal Awards	43-44
Schedule of Findings and Questioned Costs	45-46

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#### INDEPENDENT AUDITORS' REPORT

December 16, 2005

Board of Directors Chippewa - Luce - Mackinac Community Action Human Resource Authority, Inc.

We have audited the accompanying statement of financial position of the Chippewa - Luce - Mackinac Community Action Human Resource Authority, Inc. (the "Authority") (a not-for-profit organization) as of September 30, 2005, and the related statements of activities, functional expenses and cash flows for the year then ended. These financial statements are the responsibility of the Authority's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Authority as of September 30, 2005, and the changes in its net assets and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with Government Auditing Standards, we have also issued our report dated December 16, 2005 on our consideration of the Authority's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be considered in assessing the results of our audit.

Our audit was performed for the purpose of forming an opinion on the financial statements of the Authority taken as a whole. The accompanying schedule of expenditures of federal awards, as required by the U.S. Office of Management and Budget Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations, and the accompanying supplemental financial information as listed in the table of contents are presented for purposes of additional analysis and are not a required part of the financial statements. Such information has been subjected to the auditing procedures applied in the audit of the financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the financial statements taken as a whole.

Kehmann Lohan

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	FINANCIAL STATEMENTS
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#### STATEMENT OF FINANCIAL POSITION

### **SEPTEMBER 30, 2005**

ASSETS	. <del></del>	
Cash and cash equivalents	\$	165,552
Investments		41,550
Accounts receivable		115,356
Grants receivable		407,887
Prepaid expenses and other assets		109,770
Property and equipment, net	<del></del>	3,319,850
Total assets	_\$	4,159,965
LIABILITIES AND NET ASSETS		
Liabilities		
Accounts payable	\$	129,115
Accrued liabilities		273,153
Notes payable		1,697,471
Total liabilities		2,099,739
Net assets		
Temporarily restricted for Low Income Heating Assistance Program		2,733
Temporarily restricted for Health Care Self Insurance Fund		97,615
Total temporarily restricted		100,348
Unrestricted		,
Undesignated		1,959,878
Total net assets		2,060,226
Total liabilities and net assets	\$	4,159,965

The accompanying notes are an integral part of these financial statements.

#### STATEMENT OF ACTIVITIES

	Unrestricted	Temporarily Restricted	
Support	Chitosaleeu	Kestricteu	Total
Grants and contracts	\$ 6,208,956	\$ -	
Cash contributions	61,797	Φ -	\$ 6,208,956
In-kind contributions	812,043	-	61,797
Participants and projects	•		812,043
· ·	567,721	97,615	665,336
Total support	7,650,517	97,615	7,748,132
Revenue			
Interest	2,487		
Other	374,207	-	2,487
Rent	396,522	-	374,207
			396,522
Total revenue	773,216		773,216
Net assets released from restrictions			
Restrictions satisfied by payments	900	(900)	<u>-</u>
Total support, revenue and reclassifications	8,424,633	96,715	8,521,348
Expenses		-	
Program services			
General Administration			
Health and Human Services	223,301	-	223,301
General Transportation	3,421,984	-	3,421,984
Senior Programming	367,055	-	367,055
Energy Crisis	1,353,546	-	1,353,546
Early Childhood Education	520,399	-	520,399
Housing and Community Development	315,697	-	315,697
Plant	459,135	-	459,135
Avery Square Retail	520,787	•	520,787
Veterans' Housing	196,832	-	196,832
The state of the s	825,898	<del> </del>	825,898
Total program services	8,204,634	-	8,204,634
Supporting services			
Management and general	937,295	_	937,295
Total expenses	9,141,929	_	9,141,929
Change in net assets	(717,296)	06.715	
Net assets - beginning of year, as restated	·	96,715	(620,581)
	2,677,174	3,633	2,680,807
Net assets - end of year	\$ 1,959,878	100,348	\$ 2,060,226

#### STATEMENT OF FUNCTIONAL EXPENSES

	Program Services									
		General ninistration		Health nd Human Services		General nsportation	Pr	Senior rogramming		Energy Crisis
Salaries	\$	92,527	\$	1,499,958	\$	206,420	\$	558,616	\$	87,969
Payroll taxes		8,295		189,436		25,046		86,907		8,555
Payroll fringes		19,228		440,566	. —	58,611		82,688		22,698
Total personnel related expenses		120,050		2,129,960		290,077		728,211		119,222
Consultants and contracted services		22,648		34,447		1,190		5,701		68,722
Travel		10,367		77,283		147		70,483		2,911
Space costs		38		203,480		6,889		73,396		1,957
Communications		4,889		38,169		5,822		7,120		1,513
Consumable supplies		1,933		204,859		348		227,158		157,516
Purchase/rent of equipment		57,692		75,022		750		· -		-
Interest		-		-		•		-		_
Other costs		711		114,310		61,832		35,327		168,558
Depreciation		-		-		-		-		•
In-kind expenditures		4,973		544,454				206,150		
Total expenses		223,301	s	3,421,984	<u>s</u>	367,055	s	1,353,546	s	520,399

_	Early hildhood ducation	and	Housing and Community Development		Plant	Av	ery Square Retail		Veterans' Housing
\$	155,484	\$	20,966	\$	42,370	\$	-	\$	41,883
	19,028		1,811		5,427		•		5,933
	41,445		8,531		11,665		150		15,190
	215,957		31,308		59,462		150		63,006
	28,218		25,271		5,412		-		33,878
	1,490		1,413		259		64		1,917
	10,631		11,268		226,643		92,082		76,870
	249		785		2,003		-		3,554
	1,554		12		6,172		2,572		4,804
	-		-		70,131		85,822		5,731
	-		-		1,066		-		-
	1,132		389,078		(24,098)		(37,451)		636,138
	-		-		173,737		53,593		-
	56,466								<u> </u>
\$	315,697	\$	459,135	\$	520,787	\$	196,832	s	825,898

### STATEMENT OF FUNCTIONAL EXPENSES (CONTINUED)

	 	upporting Services		-
	 Total Program Services	anagement and General	To	tal Expenses
Salaries Payroll taxes Payroll fringes	\$ 2,706,193 350,438 700,772	\$ 516,025 48,070 131,564	\$	3,222,218 398,508 832,336
Total personnel related expenses	3,757,403	695,659		4,453,062
Consultants and contracted services Travel Space costs Communications Consumable supplies Purchase/rent of equipment Interest Other costs Depreciation In-kind expenditures	225,487 166,334 703,254 64,104 606,928 295,148 1,066 1,345,537 227,330 812,043	32,599 24,998 48,257 42,771 52,158 9,046 - 29,433 2,374		258,086 191,332 751,511 106,875 659,086 304,194 1,066 1,374,970 229,704 812,043
Total expenses	\$ 8,204,634	\$ 937,295	<u>s</u>	9,141,929

### STATEMENT OF CASH FLOWS

### YEAR ENDED SEPTEMBER 30, 2005

Cash flows from analyting activities		
Cash flows from operating activities Change in net assets	<b>e</b>	((20.501)
Adjustments to reconcile change in net assets to net cash	\$	(620,581)
provided by operating activities:		
Depreciation		229,704
Changes in operating assets and liabilities which		229,704
provided (used) cash:		
Accounts receivable		36,355
Grants receivable		58,564
Prepaid expenses and other assets		(24,944)
Accounts payable		(33,729)
Accrued liabilities		57,654
Net cash used in operating activities		(296,977)
Cash flows from investing activities		
Real estate development construction payments		678,539
Property and equipment purchases		(154,197)
Net cash provided by investing activities	-	524,342
Cash flows used in financing activities		
Repayment of notes payable		(155,357)
Net increase in cash and cash equivalents		72,008
Cash and cash equivalents, beginning of year		93,544
Cash and cash equivalents, end of year	\$	165,552

The accompanying notes are an integral part of these financial statements.

#### NOTES TO FINANCIAL STATEMENTS

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### **Nature of Activities**

The accompanying financial statements include the accounts of the Chippewa - Luce - Mackinac Community Action Human Resource Authority, Inc. (the "Authority"). The Authority's programs benefit the economically deprived citizens in Chippewa, Luce and Mackinac counties in the Eastern Upper Peninsula of Michigan by administering programs funded predominantly by federal, state and local governments. The Authority provides the following services and programs:

#### General Administration

Includes the functions necessary to maintain an equitable employment program; ensure an adequate working environment; provide coordination and articulation of the Authority's program strategy through the Office of the Director; secure proper administrative functioning of the Board of Directors; maintain competent legal services for the program administration of the Authority; and manage the financial and budgetary responsibilities of the Authority.

#### Health and Human Services

The Authority operates federally funded Head Start and Early Head Start programs for qualifying children in the region.

#### **General Transportation**

The Authority operates the City of Sault Ste. Marie and Mackinac County state and federally funded public transportation programs.

#### Senior Programming

The Authority operates numerous state and federally funded programs designed to deliver needed services to the region's senior population.

#### **Energy Crisis**

The Authority administers energy assistance programs to the regions low income residents, including a Weatherization program that provides energy conservation renovations to the homes of qualifying individuals or families.

### Early Childhood Education

The Authority administers the State of Michigan Four Year Old Program as selected by the EUP Intermediate School District.

#### Housing and Community Development

The Authority administers Community Development Block Grant programs to residents in the three county region, including housing rehabilitation and Homebuyer assistance programs.

#### NOTES TO FINANCIAL STATEMENTS

#### Plant

The Authority accounts for the assets, debt and equipment expenses related to administration and program buildings in Sault Ste. Marie and St. Ignace.

#### Avery Square Retail

The Authority rents office space to tenants in the Avery Square Center building.

#### Veterans' Housing

The Authority is the developer of a low income supportive housing project in Sault Ste. Marie, Michigan.

#### **Related Parties**

The Authority owns a one-percent interest in the Avery Square Senior Housing Limited Dividend Association Limited Partnership (the "Partnership") at September 30, 2005 and provides administrative assistance. The 1% interest in the partnership is not considered material and is therefore not included in the accompanying financial statements. During the year ended September 30, 2005, the Authority made payments on behalf of, and was reimbursed by the Partnership for utilities, building maintenance, salaries and benefits of \$112,147. As of September 30, 2005, accounts receivable from the Partnership were \$12,945. These reimbursements are classified as revenues in the caption "participant and project income." The Partnership reimburses the Authority upon receipt of itemized expenditures.

The Authority, through it's wholly-owned subsidiary Avery North Shore, Inc., owns a .01% interest in the SMRC Limited Dividend Housing Association Limited Partnership ("SMRC"). Avery North Shore, Inc. is the General Partner of SMRC. The .01% interest in SMRC is not considered material and therefore is not included in the accompanying financial statements. The Authority is the developer of the low-income housing project that SMRC partnership was established to create and operate. During the year the Authority made payments on behalf of, and was reimbursed by SMRC for utilities, building maintenance, salaries and benefits of \$63,129. As of September 30, 2005, accounts receivable from SMRC were \$18,793. These reimbursements are classified as revenues in the caption "participants and projects income." SMRC reimburses the Authority upon receipt of itemized expenditures.

During the year ended September 30, 2003 the Authority entered into a loan agreement with the Great Lakes Capital Fund ("GLCF") and received proceeds of \$30,000. These proceeds, pursuant to the agreement with GLCF, were transferred to an employee that was eligible for a Native American Small Business Development Loan. The employee has entered into a loan agreement with the Authority for \$30,000. The Authority collects principal and interest payments from the employee and subsequently transmits the funds to GLCF for repayment of the Authority's loan. The balance of the loan at September 30, 2005 was \$26,695.

#### NOTES TO FINANCIAL STATEMENTS

#### **Summary of Significant Accounting Policies**

#### Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of support, revenues and expenses during the year. Accordingly, actual amounts could differ from those estimates.

#### Basis of Accounting

The financial statements of the Authority have been prepared on the accrual basis of accounting and accordingly, reflect all significant receivables, payables, and other liabilities.

#### Financial Statement Presentation

To ensure observance of limitations and restrictions placed on the use of available resources, the accounts of the Authority are maintained in accordance with the principles of fund accounting. This is the procedure by which resources for various purposes are classified for accounting and reporting into funds established according to their nature and purposes. For external financial reporting purposes, however, the Authority reports resources classified into unrestricted, temporarily restricted, or permanently restricted net asset categories according to the existence or absence of donor imposed restrictions.

#### Cash and Cash Equivalents

Cash and cash equivalents consist of demand deposits in banks and cash on hand. The Authority periodically has deposits in financial institutions in excess of federally insured limits; management believes interest rate fluctuation or other financial risk associated with these deposits is not significant. For the purposes of the Statement of Cash Flows, the Authority considers cash deposits and certificates of deposits with a maturity of three months or less when purchased to be cash equivalents.

#### Investments

Investment securities consist of 1,900 shares of common stock of an entity for which shares are not publicly traded; investments are accounted for using the cost method.

#### Grants and Accounts Receivable

Grants receivable and accounts receivable are stated at the amount management expects to collect from balances outstanding at year-end. Based on management's assessment of the payment history of grantors and other entities with amounts due to the Authority, and

#### NOTES TO FINANCIAL STATEMENTS

current relationships with them, management has concluded that realization losses on balances outstanding at year-end will be immaterial.

#### Property and Equipment and Depreciation

Property and equipment are recorded at historical cost or, in cases of donated assets, at estimated fair value on the date of gift. Management annually reviews these assets to determine whether carrying values have been impaired. Depreciation is recognized using the straight-line method over the estimated useful lives of the assets, which range from 3 to 40 years. Expenditures for major renewals and betterments that extend the useful life of property and equipment are capitalized. Expenditures for maintenance and repairs are charged to expense as incurred.

#### **In-Kind Contributions**

Volunteers assist the General Administration, Health and Human Services, Senior Programming and Early Childhood Education programs. The Authority assigns values to such services performed by volunteers when salaried personnel would otherwise perform such services. The Authority values these services at the federal minimum wage, except in those instances where teaching, physician or a nursing service is rendered or if a grantor has preapproved a rate for a specified service. In these situations, the current prevailing wages are recorded. In addition, space is donated to the senior program to operate their meal program. Space is valued at the current rate of rental. Total in-kind revenue recognized for the year ended September 30, 2005 was \$812,043 and is reflected in the accompanying financial statements as both support and expense.

#### Functional Expenses

The costs of providing various programs and other activities have been summarized on a functional basis in the Statement of Activities and in the Statement of Functional Expenses. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

#### Compensated Absences

The Authority's eligible employees may accumulate up to 30 days of annual leave. Annual leave is recorded as an expense in the fiscal year in which it is earned.

#### Income Taxes

The Authority is a not-for-profit organization exempt from income tax under Section 501(c)(3) of the Internal Revenue Code and is also exempt from similar state and local taxes.

#### NOTES TO FINANCIAL STATEMENTS

#### 2. PROPERTY AND EQUIPMENT

Property and equipment consist of the following assets:

Land Buildings and improvements Furniture and equipment	\$ 171,000 3,454,043 1,081,258
Total property and equipment Less accumulated depreciation	4,706,301 1,386,451
Property and equipment, net	<u>\$ 3,319,850</u>

In addition to the above property and equipment, the Transportation Program uses equipment purchased with grant funds for which the title remains with the City of Sault Ste. Marie. The Authority maintains an inventory of this equipment, which is estimated at cost in the amount of \$549,000.

#### 3. NOTES AND CONTRACTS PAYABLE

The Authority has a promissory note payable to the Economic Development Corporation of the County of Chippewa. A payment of \$8,258 per month is required including interest at 5.15%. The note is secured by all asset accounts and general intangibles now owned or thereafter acquired; all rents and leases from the real estate associated with or derived from the commonly referred to as Avery Square Project retail portion; and the income stream therefrom. The balance due as of September 30, 2005 is \$620,722.

### NOTES TO FINANCIAL STATEMENTS

Approximate maturities of the promissory note for the years subsequent to September 30, 2005 are as follows:

2008 2009 2010	72,195 76,003 80,011 84,230
Thereafter  Total	239,703 \$ 620,722

Interest of \$32,799 was charged to expense.

The Authority has various installment purchase contracts payable as follows:

A \$10,820 contract payable to Central Savings Bank for the purchase of 4 Konica 7115 copiers. Payments of \$201 per month are required including interest at 4.25%. The balance due as of September 30, 2005 is \$6,115.

A \$22,893 contract payable to Central Savings Bank for the purchase of 2 Konica 7045 copiers. Payments of \$449 per month are required including interest at 6.6%. The balance due at September 30, 2005 is \$1,776.

A \$68,093 contract payable to Central Savings Bank for the purchase of 2 modular classrooms for the Kinross Headstart program. Payments of \$967 per month are required including interest at 5.15%. The balance due at September 30, 2005 is \$4,801.

Approximate maturities of these installment contracts payable for the years subsequent to September 30, 2005 are as follows:

2006	\$ 8,763
2007	2,281
2008	1,648
Total	<u>\$ 12,692</u>

Interest of \$1,178 was charged to expense during the year.

### NOTES TO FINANCIAL STATEMENTS

The Authority has entered into a loan agreement with the GLCF (formerly Michigan Housing Trust Fund) for \$30,000 to be used to fund a loan to a local small business. Payments of \$222 per month are required including interest of 4.0%. The balance due at September 30, 2005 is \$26,695. Approximate maturities for the years subsequent to September 30, 2005 are as follows:

\$ 1,625
\$ 1,625 1,691
•
1,760
1,832
1,906
17,881
<u>\$ 26,695</u>

The Authority has been awarded a United States Department of Agriculture Rural Community Facilities loan totaling \$2,084,500 to fund the construction of the St. Ignace Multi Purpose Facility. As of September 30, 2005 the Authority had drawn down \$1,050,002 of the available loan funds. Loan terms include interest at 4.5% and payments of accrued interest only on May 13, 2004 and May 13, 2005. The balance due at September 30, 2005 is \$1,037,362. Principal and interest payments totaling \$58,181 per year are due on May 13 beginning in 2006 and for the subsequent 37 years or until the balance is fully paid.

2006	
	\$ 14,989
2007	13,152
2008	13,744
2009	14,363
2010	15,009
Thereafter	966,105
W 4.1	

Total <u>\$1,037,362</u>

#### 4. PENSION PLAN

The Authority has established a tax deferred annuity plan under the provisions of the Internal Revenue Code Section 403(b). The plan provides for the Authority to contribute 2% of an employee's gross salary and match employee contributions up to 8%. The Authority's contribution to the plan for the year ended September 30, 2005 is \$186,829 and the employee's contribution is \$202,535.

#### NOTES TO FINANCIAL STATEMENTS

#### 5. LEASES

The Authority leases classroom facilities from outside organizations. Facilities are rented on a month-to-month basis. Total rent expense for the year ended September 30, 2005 amounted to approximately \$125,000.

#### 6. CONCENTRATIONS

The Authority receives a substantial amount of its support from federal, state and local governments. A significant reduction in the level of this support would adversely impact the current levels of programs and activities.

### 7. TEMPORARILY RESTRICTED NET ASSETS

Temporarily restricted net assets include an advance grant payment from the Sault Ste. Marie Band of Chippewa Indians to be used for future Low Income Heating Assistance Program expenses in the amount of \$2,733. In addition, in 2005, the Agency became self-insured for health insurance. Premiums charged to contracts and not yet expended are temporarily restricted for future health claims in the amount of \$97,615.

#### 8. PRIOR PERIOD ADJUSTMENT

Beginning net assets of the General Transportation – Sault Ste. Marie Fund was decreased by \$10,733 in order to correct a prior year accounting error resulting from an uncollectible account receivable.

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-	SUPPLEMENTAL INFORMATION
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### STATEMENTS OF FINANCIAL POSITION BY PROGRAM

#### **SEPTEMBER 30, 2005**

				Health						
	c	General		riezus d Human		General		Senior		Energy
		inistration		Services		nsportation	Pr	ogramming		Crisis
ASSETS										
Cash and cash equivalents	\$	601,846	\$	34,289	\$	240,019	\$	(86,576)	\$	10,985
Investments		27,750		-		-		13,800		-
Accounts receivable		2,027		1,645		2,075		12,800		-
Grants receivable		37,192		94,740		93,921		61,328		9,630
Prepaid expenses and other assets		58,165		2,806		125		12,915		-
Property and equipment, net		6,130		<u> </u>		<u> </u>				-
Total assets	<u>s</u>	733,110	S	133,480	s	336,140	<u>s</u>	14,267	\$	20,615
LIABILITIES AND NET ASSETS										
Liabilities										
Accounts payable	\$	21,869	\$	34,175	\$	867	\$	444	\$	5,374
Accrued liabilities		80,080		73,635		4,625		10,639		9,481
Notes payable								<del>-</del>		-
Total liabilities		101,949		107,810		5,492		11,083		14,855
Net assets										
Unrestricted net assets										
Unrestricted, undesignated net assets (deficit)		533,546		25,670		330,648		3,184		3,027
Temporarily restricted net assets		97,615		-				<u> </u>		2,733
Total net assets (deficit)		631,161	**	25,670		330,648		3,184		5,760
Total liabilities and net assets	s	733,110	s	133,480	s	336,140	s	14,267	s	20,615

Early Childhood Education	and	Housing Community evelopment		Phat	& Si	ery Square Retail nookies Deli perations		Veterans' Housing		All Programs Total
(70,319)	s	(336,113)	\$	(117,255)	s	(136,036)	\$	24,712	s	165,552
-		-		-		-		-		41,550
-		-		42,946		34,868		18,995		115,356
•		112,240		-		(1,164)		-		407,887
-		-		729		34,849		181		109,770
-				1,910,440		1,403,280				3,319,850
(70,319)	s	(223,873)	<u>s</u>	1,836,860	s	1,335,797	s	43,888	s	4,159,965
1,306	\$	66,328	\$	22 90,954 1,076,749	<b>s</b>	600 620,722	\$	36 862 -	\$	273,153 1,697,471
1,306	s	971	\$	90,954	\$	600	\$	862	s 	129,115 273,153 1,697,471 <b>2,099,739</b>
1,306 - 1,306 (71,625)	\$	971	\$	90,954 1,076,749	\$	600 620,722	\$	862	\$ 	273,153 1,697,471
1,306 - 1,396	s	971 - 67,299	\$	90,954 1,076,749 1,167,725	\$	600 620,722 621,322	\$	862	\$ 	273,153 1,697,471 2,099,739
1,306 - 1,306 (71,625)	s	971 - 67,299	\$	90,954 1,076,749 1,167,725	\$	600 620,722 621,322	\$	862	\$ 	273,153 1,697,471 2,099,739

#### SCHEDULE OF ACTIVITIES - BY PROGRAM

SUPPORT AND REVENUE	General Administration	Health and Human Services	General Transportation	Senior Programming	Energy Crisis
Cash contributions	<b>s</b> -	\$ 2,066	. s	\$ 34,406	\$ 13,425
In-kind contributions	4,973	544,454		206,150	
Participant and project	15,324	53,286		318,949	
Grants and contracts	459,489	3,191,489		944,732	
Total support	479,786	3,791,295	432,066	1,504,237	545,569
Interest income	2,249	-		94	-
Other income Rental income	124,661	2,548	275	880	=
Total revenue	126,910	2.540			-
	120,910	2,548	275	974	
Reclassifications Restrictions satisfied by payments					_
Total support, revenue and reclassifications	606,696	3,793,843	432,341	1,505,211	545,569
EXPENSES					
Program services					
Salaries	92,527	1,499,958		558,616	87,969
Payroll taxes Payroll fringes	8,295	189,436		86,907	8,555
Subtotal	19,228 120,050	440,566 2,129,960		82,688 728,211	22,698
Consultants			•	·	
Consultants Travel	22,648	34,447	1,190	5,701	68,722
Space costs	10,367 38	77,283 203,480	147	70,483	2,911
Communications	4,889	38,169	6,889 5,822	73,396 7,120	1,957
Consumable supplies	1,933	204,859	348	7,120 227,158	1,513
Purchase/rent of equipment	57,692	75,022	750	227,138	157,516
Interest	-				
Other costs	711	114,310	61,832	35,327	168,558
Depreciation and amortization In-kind expenditures	4,973	- 544,454	-	206,150	
Total program services	223,301	3,421,984	367,055	1,353,546	520,399
Supporting services					
Salaries	80,311	228,096	40,782	91,268	16,306
Payroll taxes	8,236	21,850	3,974	7,306	1,337
Payroll fringes	14,483	56,954	19,107	17,779	3,325
Subtotal	103,030	306,900	63,863	116,353	20,968
Consultants Travel	1,135	4,823	1,119	14,225	1,038
Space costs	7,471	13,567	430	2,946	314
Communications	13,562 14,276	13,856	1,445	13,909	2,117
Consumable supplies	7,785	8,317 16,616	1,486 2,107	11,763 13,909	1,713
Purchases of equipment	(1,169)	1,169	2,107	13,909	1,300 1,244
Other costs	266	5,984	475	10,286	116
Depreciation In-kind expenditures	2,374	-	-		•
Total supporting expenses	148,730	371,232	70,925	183,391	28,810
Total expenses	372,031	3,793,216	437,980	1,536,937	549,209
Change in net assets	234,665	627	(5,639)	(31,726)	(3,640)
Net assets (deficit) - beginning of year, as restated	396,496	25,043	336,287	34,910	9,400
Net assets (deficit) - end of year	\$ 631,161	S 25,670	\$ 330,648	\$ 3,184	\$ 5,760

Early Childhood Education	Housing and Community Development	Plant	Avery Square Retail & Snookies Deli Operations	Veterans' Housing	All Programs Total
s	- <b>\$</b>	- <b>s</b> -	<b>\$</b> 900	\$ 11,000	\$ 61,797
56,40		•	-	-	812,043
196,55	- 64,4 8 351,3		•	63,129 139,067	665,336 6,208,956
			900	213,196	7,748,132
253,02	415,8	29 112,230	900	213,190	
	-	-	53	91	2,487
	- 6	91,224	154,019	•	374,207
	<del>-</del>	202,462	194,060		396,522
	6	293,686	348,132	91	773,216
	-	<u></u>	<u> </u>		
253,02	416,4	405,916	349,032	213,287	8,521,348
				41.002	2.70< 102
155,48 19,02			•	41,883 5,933	2,706,193 350,438
41,44			150	15,190	700,772
215,95			150	63,006	3,757,403
28,21	8 25,2	71 5,412	-	33,878	225,487
1,49			64	1,917	166,334
10,63			92,082	76,870	703,254
24		35 2,003	-	3,554	64,104
1,55	4	6,172 - 70,131	2,572 85,822	4,804 5,731	606,928 295,148
	•	- 1,066	65,622	5,751	1,066
1,13	2 389,0		(37,451)	636,138	1,345,537
	-	- 173,737	53,593	•	227,330
56,46	66	<u>-</u>	-		812,043
315,69	7 459,1	520,787	196,832	825,898	8,204,634
	- 38,8:	3 20,429	-	-	516,025
	- 3,4		-	•	48,070
	- 11,11			-	131,564
	- 53,4	31,116	•	-	695,659
87		7) 567	1,014	7,817	32,599
	- 2		•	-	24,998
1 45	3 1,33 6 1,35		-	1,231	48,257 42,771
78			385	3,311	52,158
	•		7,802	-	9,046
18	4 2,49	5 8,893	584	150	29,433 2,374
	•	<u> </u>	·		
2,32	0 61,68	6 47,907	9,785	12,509	937,295
318,01	7 520,82	1 568,694	206,617	838,407	9,141,929
(64,99	3) (104,39	2) (162,778)	142,415	(625,120)	(620,581)
(6,63	2) (186,78	0) 831,913	572,060	668,110	2,680,807
\$ (71,62	5) \$ (291,17	2) \$ 669,135	\$ 714,475	\$ 42,990	\$ 2,060,226

**M** 

## SCHEDULE OF SUPPORT, REVENUES, EXPENSES AND CHANGES IN NET ASSETS GENERAL ADMINISTRATION PROGRAM

	General Administration	Administration and Community Linkages	Developer's Fee	E.U.P. Regional Planning and Development	Michigan Humanities Council
SUPPORT AND REVENUE  Cash contributions	<b>s</b> -	<b>s</b> -	s -	<b>s</b> -	s
In-kind contributions	<u>-</u>		-		•
Participant and project	-	-	-	15,324	
Grants and contracts		168,728	190,269		
Total support		168,728	190,269	15,324	
•					
Interest income	1,153	-	1,096	•	
Other income	124,661	-	-	-	
Rental income				-	
fotal revenue	125,814		1,096	<u> </u>	-
Fotal support and revenue	125,814	168,728	191,365	15,324	
XPENSES					
Program services					
Salaries		66,516		5,687	
Payroll taxes	-	5,670	•	5,687 732	
Payroll fringes	•	15,436	•	331	
Subtotal	<del>-</del>	87,622	<u>-</u>	6,750	
		07,022		0,750	
Consultants	-	-	•	-	
Travel	-	482	-	-	
Space costs	38	•	•	-	
Communications		4,889	-	•	
Consumable supplies	(530)	20	-	•	
Purchase of equipment	1,169	-	55,121	-	
Other costs In-kind expenditures		•	-	•	
-				<u> </u>	
otal program services	677	93,013	55,121	6,750	
upporting services					
Salaries	-	41,561	28,753	-	
Payroll taxes	-	3,765	3,367	-	
Payroll fringes	<del></del>	8,820	1,731		
ubtotal	-	54,146	33,851	•	
Consultants	240	880	(19,000)	-	
Travel	-	5,714	•	45	
Space costs	4,500	2,708	-	5,705	
Communications	1,862	9,010	-	2,822	
Consumable supplies	4,411	2,991	•	· •	
Purchase of equipment	(1,169)		-		
Other costs	-	266	-	-	
Depreciation In-kind expenditures	2,374	-	•	-	
•				<u> </u>	
otal supporting expenses	12,218	75,715	14,851	8,572	
otal expenses	12,895	168,728	69,972	15,322	
hange in net assets	112,919	-	121,393	2	
et assets - beginning of year (deficit)	97,185		287,224	85	91
et assets - end of year (deficit)	\$ 210,104	<b>s</b> -	\$ 408,617	S 87	\$ 91

Food Distribution	Commodities Supplies Food Program	R-CAP	Michigan Council for the Arts	Discretionary 2/28/2006	Solid Waste	Totals
s .	<b>s</b> -	\$ -	s -	<b>s</b> -	<b>s</b> -	\$
4,973		•		•	•	4,973
			•			15,324
26,636	12,854	41,558	2,000	7,613	9,831	459,489
31,609	12,854	41,558	2,000	7,613	9,831	479,786
-	-		-	-		2,249
-	•	•	-	-	-	124,661
	-					126,910
			<del></del>		•	
31,609	12,854	41,558	2,000	7,613	9,831	606,696
£ 124	0.515			5.05		
5,124 522	9,515 919	•	•	5,685 452	•	92,527 8,295
618	1,373	-	-	1,470		19,228
6,264	11,807	-	•	7,607	•	120,050
	_	18,472	_	_	4,176	22,648
9,660	75	150	-		•,170	10,363
	-	-	-	-	•	3:
-	-	•	•	•	•	4,889
443	-	•	2,000	•	-	1,933
233	•	1,169	-	•	-	57,692
711 4,973	•	-	-	-	-	711 4,973
22,284	11,882	19,791	2,000	7,607	4,176	223,301
	11,000		2,000	7,007		223,301
4,567	-	5,430	-	•	-	80,311
452	-	652	=	•	•	8,236
2,874 7,893		1,058 7,140		-		14,483
180	106 411	13,074	•	-	5,655	1,135
286	236	1,301 127	•	•	•	7,471 13,562
404	116	62	-	-	:	14,276
211	103	63	•	6	-	7,785
-	-	-	•	-	-	(1,169
-	-	•	•	•	-	266
<u>-</u>		<u> </u>	<u> </u>	•		2,374
8,974	972	21,767		6	5,655	148,730
31,258	12,854	41,558	2,000	7,613	9,831	372,031
351	-	-	-	-	-	234,665
(351)		11,438				396,496
-	<u>s</u> _	S 11,438	<u>s</u> -	<u>s</u> -	s -	\$ 631,161

## SCHEDULE OF SUPPORT, REVENUES, EXPENSES AND CHANGES IN NET ASSETS HEALTH AND HUMAN SERVICES PROGRAM

	Traini				
	Headstart	Assistance Early Headstart	Early Headstart	Headstart	
	05ch4073/39 November 1, 2004 to September 30, 2005	Total			
SUPPORT AND REVENUE		_			-
Cash contributions In-kind contributions	\$ -	-	\$ 128,123		403.043
Participant and project	•	-	128,123	364,919	493,042 19,757
Grants and contracts	•	-	15,757	-	19,737
Grants and contracts - FIA	•	-	_	-	•
Grants and contracts - MDOE	-	-	12,385	80,945	93,330
Grants and contracts - HHS	22,859	21,110	796,261	1,802,414	2,642,644
Total support	22,859	21,110	956,526	2,248,278	3,248,773
Interest income	-	-	-	-	-
Other income	-	-	-	2,428	2,428
Rental income	-				
Total revenue			<u> </u>	2,428	2,428
Total support and revenue	22,859	21,110	956,526	2,250,706	3,251,201
EXPENSES					
Program services					
Salaries	•	•	450,934	865,367	1,316,301
Payroll taxes	•	•	54,066	118,173	172,239
Payroll fringes Subtotal		•	130,459	255,462	385,921
Subtotal	-	-	635,459	1,239,002	1,874,461
Consultants	897	3,849	740	24,907	30,393
Travel	19,862	11,499	9,461	30,136	70,958
Space costs Communications	•	•	47,729	98,404	146,133
Consumable supplies	-	•	7,958 43,285	28,137 109,257	36,095 152,542
Purchase of equipment	-	-	43,263	18,192	18,192
Other costs	45	325	4,999	72,446	77,815
In-kind expenditures	-		128,123	364,919	493,042
Total program services	20,804	15,673	877,754	1,985,400	2,899,631
Supporting services					
Salaries	•	-	39,134	166,266	205,400
Payroll taxes	-	-	3,866	16,362	20,228
Payroll fringes	•	<u> </u>	15,146	40,280	55,426
Subtotal	-	-	58,146	222,908	281,054
Consultants	-	-	1,251	3,572	4,823
Travel	2,055	5,437	163	3,762	11,417
Space costs	-	-	1,379	11,473	12,852
Communications	•	•	696	6,337	7,033
Consumable supplies Purchase of equipment	•	•	3,900	10,621 1,169	14,521
Other costs	-	-	91	5,482	1,169
In-kind expenditures	•	<del></del>	<del></del>		5,573
Total supporting expenses	2,055	5,437	65,626	265,324	338,442
Total expenses	22,859	21,110	943,380	2,250,724	3,238,073
Change in net assets	-	•	13,146	(18)	13,128
Net assets - beginning of year	<u> </u>	-		18	18
Net assets - end of year	<u>s</u> -	s -	S 13,146	s - s	13,146

Technical			** *	
Early Headstart 05ch4073/38	Headstart 05ch4073/38	Early Headstart  05ch4073/38	Headstart 05ch4073/38	_
October 1, 2004 to October 31,	October 1, 2004 to October 31,	October 1, 2004 to October 31,	October 1, 2004 to October 31,	
2004	2004	2004	2004	Total
	<b>s</b> -	<b>s</b> -	<b>s</b> -	<b>s</b> -
		11,330	40,082	
-	-	-	-	•
-	-	-	-	•
•	•			-
-	1 050	1,541	13,323	
-	1,850	194,091	224,942	420,883
-	1,850	206,962	278,347	485,309
_			_	
	-		120	120
-	-	-	-	
	-	-	120	120
	1050	20/ 0/-		
_	1,850	206,962	278,467	485,429
•	-	68,303	101,293	169,596
	•	4,971	10,624	15,595
· · · · · · · · · · · · · · · · · · ·	<u> </u>	14,991	35,549	50,540
-	-	88,265	147,466	235,731
-	-	480	3,574	4,054
-	74	4,816	1,371	6,261
•	-	49,300	8,047	57,347
-	187	258 1,986	1,658 17,025	1,916 19,198
	-	52,753	4,077	56,830
-	-	453	36,042	36,495
	-	11,330	40,082	51,412
-	261	209,641	259,342	468,983
T		203,011	23,042	400,703
-	-	8,423	14,273	22,696
	-	543	1,079	1,622
-		530	998	1,528
-	-	9,496	16,350	25,846
-	-	-	-	-
-	1,589	561	-	2,150
•	-	109	895	1,004
-	• -	170 131	1,114 355	1,284
-	-	131	333	486
-	-	•	411	411
-	-	-		-
<u> </u>	1,589	10,467	19,125	29,592
	1,850	220,108	278,467	498,575
-		(13,146)	-	(13,146)
			-	
		13,146		13,146
	<u>s</u>	<u>s</u> -	<u>s</u> -	<u> </u>

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# SCHEDULE OF SUPPORT, REVENUES, EXPENSE AND CHANGES IN NET ASSETS HEALTH AND HUMAN SERVICES PROGRAM

	Reading is Fundamental	P.A.C.	Temporary Assistance for Needy Families	Program Totals
SUPPORT AND REVENUE			•	
Cash contributions	\$ 2,066	s -	s -	\$ 2,066
In-kind contributions	•	22 520	•	544,454
Participant and project	•	33,529	-	53,286
Grants and contracts Grants and contracts - FIA	-	-	19,768	19,768
Grants and contracts - PTA  Grants and contracts - MDOE	•	-	17,700	19,768
Grants and contracts - MHS		•	•	3,063,527
Ordins and Confidences - 11113		<del>-</del>	- <del></del>	3,003,327
Total support	2,066	33,529	19,768	3,791,295
Interest income		-		
Other income				2,548
Rental income		·		-
Total revenue				2,548
Total support and revenue	2,066	33,529	19,768	3,793,843
EXPENSES				
Program services				
Salaries	-		14,061	1,499,958
Payroll taxes			1,602	189,436
Payroll fringes		-	4,105	440,566
Subtotal	-	-	19,768	2,129,960
Consultants	-	-		34,447
Travel		64		77,283
Space costs		-		203,480
Communications		158	-	38,169
Consumable supplies	1,822	31,297		204,859
Purchase of equipment	-	-	-	75,022
Other costs	-	-	-	114,310
In-kind expenditures				544,454
Total program services	1,822	31,519	19,768	3,421,984
Supporting services				
Salaries	-	•	•	228,096
Payroll taxes	-	-	-	21,850
Payroll fringes				56,954
Subtotal	•	-	-	306,900
Consultants	-	-	-	4,823
Travel	-	•	•	13,567
Space costs	-	-		13,856
Communications	-	-	-	8,317
Consumable supplies	-	1,609	-	16,616
Purchase of equipment	•	-	-	1,169
Other costs In-kind expenditures	-			5,984
Total supporting expenses		1,609		371,232
	4.000			
Total expenses	1,822	33,128	19,768	3,793,216
Change in net assets	244	401	•	627
Net assets - beginning of year	122	11,757	-	25,043
Net assets - end of year	\$ 366	\$ 12,158	<u> </u>	\$ 25,670

# SCHEDULE OF SUPPORT, REVENUES, EXPENSES AND CHANGES IN NET ASSETS GENERAL TRANSPORTATION PROGRAM

SUPPORT AND REVENUE	Section 5309 and Capital gran Sault Ste. Marie		International Bridge	Specialized Services Mackinac County
Cash contributions	\$	- <b>s</b> -	s -	•
Participant and project	3	- 20,428		\$ -
Grants and contracts		- 191,599	13,551	0.000
	<del></del>	191,399	133,480	9,980
Total support		212,027	147,031	9,980
Interest income		_	_	
Other income			275	•
Rental income			2/3	-
Total revenue			275	
Total support and revenue	******			:
	·	212,027	147,306	9,980
EXPENSES  Program consists				
Program services Salaries				
Payroll taxes		- 106,843	69,579	6,939
Payroll fringes	•	- 12,792	8,321	741
Subtotal			26,904	3,549
		142,395	104,804	11,229
Consultants		972	50	5
Travel	-	147	•	•
Space costs	-	3,391	1,862	241
Communications	-	2,824	564	702
Consumable supplies	-	201	114	-
Purchase of equipment	-	•	-	
Other costs In-kind expenditures	620	19,873	20,963	7,739
•				
Total program services	620	169,803	128,357	19,916
Supporting services				
Salaries	-	21,505	11,289	1,991
Payroli taxes	-	2,106	1,105	191
Payroll fringes		9,982	5,031	947
Subtotal		33,593	17,425	3,129
Consultants		149	366	*00
Travel	_	400	300	198
Space costs	-	679	399	68
Communications	_	775	517	85
Consumable supplies	-	1,190	394	
Purchase of equipment	-	•	-	170
Other costs	-	347	88	_
In-kind expenditures		·		
Total supporting expenses		37,133	19,189	3,650
Fotal expenses	620	206,936	147,546	
Change in net assets				23,566
_	(620)	5,091	(240)	(13,586)
Vet assets - beginning of year, as restated	97	222,162	6,290	98,088
Net assets (deficit) - end of year	\$ (523)	\$ 227,253	\$6,050	84,502

Project Zero Sault Ste. Marie	Project Zero Mackinac County	Section 5311 Capital grant Sault Ste. Marie	
	<b>s</b> -	\$ -	· \$ -
3,216			38,028
37,783			•
40,999	19,034		
······			
_	•	•	-
-	-	-	275
	-	<del>-</del>	275
40,999	19,034	2,995	432,341
15 245	<b>4 4</b> 0.		
15,265 2,104	7,794 1,088	-	206,420 25,046
3,874	1,524	-	25,046 58,611
21,243	10,406	-	290,077
• • • • • • • • • • • • • • • • • • • •			
136	27	-	1,190
1,147	248	-	147
1,696	36	-	6,889 5,822
33	-	-	3,822
		750	750
5,411	4,981	2,245	61,832
20.444			<u> </u>
29,666	15,698	2,995	367,055
4,475	1,522	-	40,782
422	150	-	3,974
2,246	901		19,107
7,143	2,573	-	63,863
312	94	-	1,119
267	30	-	430
257 102	42	-	1,445
271	7 82	-	1,486
-	-	-	2,107
40	-	-	475
8,125	2,828		70,925
37,791	18,526	2,995	437,980
3,208	508	-	(5,639)
8,104	1,546		336,287
11,312	\$ 2,054	<u>s</u> -	\$ 330,648

## SCHEDULE OF SUPPORT, REVENUES, EXPENSES AND CHANGES IN NET ASSETS SENIOR PROGRAMMING

	UPCAP EPIC	Waiver	Client Private Pay	F.I.A.	Danis
SUPPORT AND REVENUE		77.02.02		F.I.A.	Respite
Cash contributions In-kind contributions	\$	- \$	- \$ 3,457	7 \$ -	\$ -
Participant and project	,	•	-	-	-
Grants and contracts	6,000	165,28	- 28,341 6	152,289	399 24,029
Total support	6,000	165,286	6 31,798	152,289	24,428
Interest income	_		_		
Other income Rental income	-		-		-
Total revenue	-			<u> </u>	
Total support and revenue	6,000	165,286	31,798	152,289	24,428
PURTNORO				132,207	24,428
EXPENSES Program services					
Salaries	4,383	81,826	20,720	110.020	
Payroll taxes	438				16,055
Payroll fringes	563	11,095		11,172	2,276 3,196
Subtotal	5,384	106,038	25,962		21,527
Consultants		2.401	411		
Travel	18	2,481 16,135		12.166	-
Space costs	-	10,155	2,114	12,166 463	1,572
Communications	-	258		-	-
Consumable supplies	-	5,594	3	-	-
Purchase of equipment Other costs	-	-	-	-	-
In-kind expenditures	-	111	6	26	4
Total program services	5,402	130,617	28,496	148,639	23,103
Supporting services Salaries					
Payroll taxes	•	24,587 861	-	6,814	-
Payroll fringes	-	1,899	-	639 1,777	-
Subtotal	-	27,347	-	9,230	<del></del>
Consultants	61	1,006	1,330	1,366	
Travel	-	341	77	345	61
Space costs	125	809	102	975	143
Communications Consumable supplies	366	842	423	656	126
Purchase of equipment	46	2,035	728	1,440	523
Other costs In-kind expenditures	-	2,289	642	2,899	472
Total supporting expenses	598	34,669	2 202		<u> </u>
		34,009	3,302	16,911	1,325
Total expenses	6,000	165,286	31,798	165,550	24,428
Change in net assets	-	-	-	(13,261)	-
Net assets - beginning of year (deficit)	<u> </u>	•	(1,360)		
Net assets - end of year (deficit)	<u>-</u>	<u>s</u> -	\$ (1,360)	\$ (13,261)	<u> </u>

Home ca Assistan		Luce Take Five	Sault Tribe Elderly Services	Tobacco Settlement Respite	Senior Center Staffing	Title III - C2 HDM	Title III - C1 Congregate	Title III - B
5	-	\$ 7,500	\$ -	\$ -	\$ -	\$ -	<b>s</b> -	s
		-	•	-	•	-	168,838	988
	637	-		417		50,192	82,641	
	39,331	-	5,783	22,588	12,972	278,980	171,975	42,966
3	39,968	7,500	5,783	23,005	12,972	329,172	423,454	43,954
	-	-	-	-	-	-	•	•
		-			-		<u> </u>	
	•	-				_	_	
3	39,968	7,500	5,783	23,005	12,972	329,172	423,454	43,954
		······································				027,1.2		43,234
	26,761	-	3,950	15,735	9,044	92,956	53,239	23,076
	3,887	-	507	2,328	937	14,819	11,055	4,372
	4,502	-	197	1,352	2,554	14,635	7,762	9,485
3	35,150	<del>-</del>	4,654	19,415	12,535	122,410	72,056	36,933
	2,057	-	- 583	- 1,811	12	18,153	2,923	2.400
		-	-	1,011	12	10,754	48,655	3,498 323
	-	-	-	-	-	-	-	323
	-	-	-	(16)	-	130,010	79,759	-
	6	-	2	4	-	1,247	3,175	7
	<del></del> .	-	-			·	168,838	988
3	7,213		5,239	21,214	12,547	282,574	375,406	41,749
	_	_	_	_	_	27,744	28,084	
	-	-	- -	-	-	2,680	2,732	•
		-	-	-	•	6,238	7,115	-
	•	-	-	-	-	36,662	37,931	-
	883	-	139	598	139	1,679	1,808	258
	88	-	24	46	•	606	879	101
	162	-	-	106	151	1,142	1,917	507
	205 739	-	23	151	51	4,022	2,623	204
	-	-	151	520	84	1,593 -	2,774	345
	676 	-	207	370	-	116	116	790
	2,753		544	1,791	425	45,820	48,048	2,205
39	9,966		5,783	23,005	12,972	328,394	423,454	43,954
	2	7,500	-	-	-	778	•	-
	<u> </u>	<u> </u>		<u> </u>				•
	2	\$ 7,500	•	s -	<b>s</b> -	\$ 778	_	<b>s</b> -

# SCHEDULE OF SUPPORT, REVENUES, EXPENSES AND CHANGES IN NET ASSETS SENIOR PROGRAMMING

SUPPORT AND REVENUE Cash contributions In-kind contributions Participant and project	·			Take Five	MPCB
In-kind contributions					
	\$ -	\$	- \$	- \$ 16,394	\$ 2,0
Participant and project	31,308			- 4,958	
	831			<b>-</b> .	- 2,4
Grants and contracts	48,841	6,688	<u> </u>	- 88,989	
Total support	80,980	6,688	<u> </u>	- 110,341	4,4
Interest income	-	94	:		
Other income	-		,	-	
Rental income	-				
Total revenue	<u> </u>	94		<u> </u>	
Total support and revenue	80,980	6,782		- 110,341	4,47
EXPENSES					
Program services					
Salaries	27,177	-		59,412	
Payroll taxes	4,789	-		8,982	
Payroll fringes	2,874	-		8,996	
Subtotal	34,840	-	-	77,390	
Consultants		850			1,76
Travel	5,487	-	-	1,008	(43
Space costs	-	2,228	-	10,973	(,,
Communications	-	-	-	1,226	5,48
Consumable supplies	-	874	433	1,229	,
Purchase of equipment	-	-	-	· -	
Other costs	9	27,311	-	225	
In-kind expenditures	31,308		·	4,958	
Total program services	71,644	31,263	433	97,009	6,820
Supporting services					
Salaries	4,039	•	•	-	
Payroll taxes	394	-	•	-	
Payroll fringes	750	-	-		
Subtotal	5,183	-	•	-	-
Consultants	1,248	2,680	-	373	-
Travel	120	-	-	218	
Space costs	335	-	-	7,296	
Communications	310	151	4	1,048	116
Consumable supplies	1,217	-	5	604	9
Purchase of equipment	-	-	-	-	
Other costs In-kind expenditures	923	-	-	516	-
Total supporting expenses	9,336	2,831	9	10,055	125
otal expenses	80,980	34,094	442		
hange in net assets	-	(27,312)	(442)	<u>107,064</u> 3,277	6,945 (2,474)
let assets - beginning of year				3,211	
		27,313	845		7,567
let assets - end of year (deficit)	s - :	S 1	<b>\$</b> 403	<b>S</b> 3,277	<b>S</b> 5,093

NFC Respite	Home Injury Control	TRIAD	Mary Thompson	Totals
	<b>s</b> -	\$ 1,000	\$ 4,055	\$ 34,406
58	-	•		206,150
731	-	-	-	318,949
21,164	9,140			944,732
21,953	9,140	1,000	4,055	1,504,237
-	-	-	-	94
		880	-	880
_	_	880		974
21.052	0.140			
21,953	9,140	1,880	4,055_	1,505,211
14,244	_			559 414
2,191	-	•	•	558,616
1,488	10	•	-	86,907 83,688
17,923	10	-		82,688 728,211
•	199	_	_	5,701
2,269	.,,	1,107	- -	70,483
-,,	-		-	73,396
	-	151	-	7,120
(7)	9,253	21	-	227,158
3	-	-	2 101	-
58			3,191	35,327 206,150
20,246	9,462	1,279	3,191	1,353,546
	2,702	2,2/	3,171	1900093740
-	-	-	-	91,268
-	•	-	-	7,306
	-			17,779
-	-	-	-	116,353
614	43	-	-	14,225
40	-	•	•	2,946
139	268	•	-	13,909
174 469	268 127	500	-	11,763
-	-	500	-	13,909
270	- -	•	-	10,286
1,706	438			183,391
21,952	9,900	1,779	3,191	1,536,937
1	(760)	101	864	(31,726)
-	•		545	34,910
1	s (760)			3,184
			\$ 1,409	

# SCHEDULE OF SUPPORT, REVENUES, EXPENSES AND CHANGES IN NET ASSETS ENERGY CRISIS PROGRAM

SUPPORT AND REVENUE	General Weatherization Energy	Emergency Energy Assistance Chippewa	Weatherization Assistance 4/1/05-3/31/06
Cash contributions	\$ -	<b>s</b> -	•
In kind contributions	<b>3</b> -	•	s -
Participant and project	-	-	-
Grants and contracts	-	17,410	96,350
		·	
Total support	-	17,410	96,350
Interest income			
Other income	•	•	-
Rental income	-	-	•
Total revenue			
Reclassifications Restrictions released by payment			
Restrictions released by payment			
Total support, revenue			
and reclassifications		17,410	96,350
FUNDACEO	- 1		
EXPENSES Program services			
Salaries			
Payroll taxes	•	-	27,776
Payroll fringes	•	-	3,056
Subtotal			9,663
			,
Consultants Travel	-	•	11,974
Space costs	•	-	965
Communications	•	-	312
Consumable supplies	•	-	254 32,624
Purchase of equipment	-	•	32,024
Other costs	•	17,469	2,364
In-kind expenditures			
Total program services		17,469	88,988
Supporting services			
Salaries			
Payroll taxes	•	-	2,250
Payroll fringes		_	233 932
Subtotal	-		3,415
Committeete			•
Consultants Travel	•	-	-
Space costs	•	•	798
Communications	-	•	1,747
Consumable supplies	- -	-	766 678
Purchase of equip	<u>-</u>	-	578
Other costs	•	-	58
In-kind expenditures			
Total supporting expenses	-		7,362
Total expenses		17,469	
Change in net assets			96,350
Net assets - beginning of year	•	(59)	•
	407	59	•
Net assets - end of year (deficit)	\$ 407	<u> </u>	s <u> </u>

Weatherization Assistance 4/1/04-3/31/05	MCAA Weatherization	MCAA Winter warmth Project	MCAA Winter warmth Project 2	FIA Deliverable Fuels
\$ -	s -	s -	<b>s</b> -	<b>s</b> -
				٠.
-				
57,833	46,787	36,613	27,198	73,169
57,833	46,787	36,613	27,198	73,169
- -	-	-		
<u> </u>			-	
		<u> </u>		
57,833	46,787	36,613	27,198	73,169
28,063	9,767	_	1,904	
2,900	•	-	•	-
8,213 39,176				*
39,176	9,767	-	1,904	-
•	10,445	-	-	-
1,787	159	•	•	-
1,645 667	-	-	•	
4,268	21,588	•	•	-
		-	-	
2,082	150	34,049	25,294	73,169
49,625	42,109	34,049	27,198	73,169
5,757	4,255	950	-	-
643	246	99	•	-
1,181 7,581	177 4,678	562 1,611		
,,,,,	4,070	1,011		
825	-	213	•	-
(484) 301	-	- 69	•	-
292	-	655	•	-
414	-	16		-
-	-	-	-	-
58	•	•	•	-
_			<del>-</del>	
8,987	4,678	2,564	-	-
58,612	46,787	36,613	27,198	73,169
(779)	-	-	-	-
500			16	
			_	_
(279)	<u> -                                   </u>	<u> -                                   </u>	S 16	2 -

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### SCHEDULE OF SUPPORT, REVENUES, EXPENSES AND CHANGES IN NET ASSETS ENERGY CRISIS PROGRAM

	Local Walk for Warmth	MPSC MCAAA Weatherization 11/30/2005	LIHEAP	LIHEAP September 2004 through August 2005	Total Unrestricted	Temporarily Restricted- Sault Tribe
SUPPORT AND REVENUE		_				
Cash contributions	<b>\$</b> 13,425	\$ -	· s -	<b>s</b> -	\$ 13,425	\$
In kind contributions	-	-	•		-	
Participant and project	-		•	•	•	
Grants and contracts	•	4,033	70,126	102,625	532,144	
Total support	13,425	4,033	70,126	102,625	545,569	
Interest income	_	-			_	
Other income					_	
Rental income		-				
Total revenue				-	-	
Reclassifications						
Restrictions released by payment					-	
Total support, revenue						
and reclassifications	13,425	4,033	70,126	102,625	545,569	
EXPENSES						
Program services						
Salaries	-		1,871	18,588	87,969	
Payroll taxes	-	•	149	2,450	8,555	
Payroll fringes			703	4,119	22,698	
Subtotal	-	-	2,723	25,157	119,222	
Consultants	_	_	3,802	42,141	68,362	26
Travel	_	_	5,002	72,171	2,911	36
Space costs		_	_		1,957	
Communications	388	_		204	1,513	
Consumable supplies	87	4,033	63,251	31,125	156,976	54
Purchase of equipment	-	-		31,123	150,570	54
Other costs	13,981	_			168,558	
In-kind expenditures	<u> </u>		<u> </u>			
Fotal program services	14,456	4,033	69,776	98,627	519,499	900
Supporting services						
Salaries			296	2,798	16,306	
Payroll taxes	-	-	21	95	1,337	
Payroll fringes			33	440	3,325	
Subtotal	•	-	350	3,333	20,968	
Consultants	-	-		_	1,038	
Travel	_	-			314	•
Space costs	_	-			2,117	
Communications	-	-	_	_	1,713	
Consumable supplies	292			_	1,300	
Purchase of equipment	-	-		1,244	1,244	
Other costs	-	•		· •	116	_
In-kind expenditures						-
otal supporting expenses	292		350	4,577	28,810	
otal expenses	14,748	4,033	70,126	103,204	548,309	900
Change in net assets	(1,323)		-	(579)	(2,740)	(900)
let assets - beginning of year	4,151		634	<u> </u>	5,767	3,633
let assets - end of year (deficit)	\$ 2,828	s -	\$ 634	\$ (579)		
						\$ 2,733

### SCHEDULE OF SUPPORT, REVENUES, EXPENSES AND CHANGES IN NET ASSETS HOUSING AND COMMUNITY DEVELOPMENT PROGRAM

	Homebuyer	CHDO General Operating Grant	St. Ignace Feasability/ Site Control
SUPPORT AND REVENUE			
Cash contributions	\$ -	\$ -	\$
In-kind contributions	•	-	
Participant and project	-	-	
Grants and contracts			
Total support			
Interest income		-	
Other income	•	•	
Rental income			
Total revenue			
Total support and revenue		•	
EXPENSES			
Program services			
Salaries	4,680	(1,650)	
Payroll taxes	35	-	_
Payroll fringes	63		-
Subtotal	4,778	(1,650)	-
Consultants	-	4,250	2,960
Travel	-	(51)	515
Space costs	•	•	7,324
Communications	-	24	
Consumable supplies	-	-	-
Purchase of equipment	•	•	-
Other costs	•	-	1,406
In-kind expenditures	<del></del>	-	
Total program services	4,778	2,573	12,205
Supporting services			
Salaries	_		
Payroll taxes	- -	•	•
Payroll fringes	- -		•
Subtotal	-	-	-
Consultants	•	(2,522)	19
Travel	-	95	64
Space costs	-	1	
Communications	-	68	793
Consumable supplies	1,650	151	97
Purchase of equip	•	-	•
Other costs	-	•	2,263
In-kind expenditures			<u>.</u>
Total supporting expenses	1,650	(2,207)	3,236
Total expenses	6,428	366	15,441
Change in net assets	(6,428)	(366)	(15,441)
Net assets - beginning of year (deficit)	6,428	366	(150,874)
Net assets - end of year (deficit)	<u>s - s</u>	- 5	

Mackinac County CDBG Programs	Predevelopment St. Ignace Housing	HOME LINKS	Chippewa County CDBG Programs	Luce County CDBG Programs
-	· s	- <b>s</b>	- <b>s</b> .	- \$
		•		
16,479		-	- 28,293	19,701
109,131		<u> </u>	162,846	79,379
125,610			- 191,139	99,080
600		-	•	
		•	•	·
600				
126,210			191,139	99,080
10,752				
1,037	• -	•	3,789	3,395
6,449	_	•	287 1,042	452 977
18,238			5,118	
453	•	-	-	-
2,587	-		469 60	7
334	-		332	90
-	-	-	-	
•	-	-	-	
128,876	-	-	160,071	68,880
150,488	<u> </u>	-	166,050	73,801
6,400	•	-	17,634	14,799
596	-	-	1,614	1,262
1,716 8,712	·	·	6,043	3,365
0,712	•	-	25,291	19,426
195	-	_	249	25
-	-		71	40
298	-	•	1,028	•
79	-	-	420	5
319	-	-	451	64
- 116	-	-	- 116	-
-		-	-	<u> </u>
9,719		-	27,626	19,560
160,207		•	193,676	93,361
(33,997)	-	-	(2,537)	5,719
35,423	316	13	2,533	•

### SCHEDULE OF SUPPORT, REVENUES, EXPENSES AND CHANGES IN NET ASSETS HOUSING AND COMMUNITY DEVELOPMENT PROGRAM

	Luce Community Center	HOME Rehab/Acquisition	Totals
SUPPORT AND REVENUE			
Cash contributions	<b>s</b> -	<b>s</b> -	\$
In-kind contributions	-	•	
Participant and project	-	-	64,473
Grants and contracts	<del></del>	-	351,356
Total support	•		415,829
Interest income	_		
Other income		•	
Rental income			600
Total revenue		_	600
Total support and revenue			416,429
EXPENSES			
Program services			
Salaries			
Payroll taxes	<del>-</del>	-	20,966
Payroll fringes	<u>-</u>	-	1,811
Subtotal	-	<u> </u>	8,531 31,308
Consultants	18,061	_	25,271
Travel	20		1,413
Space costs	1,297		11,268
Communications	5		785
Consumable supplies	12	-	12
Purchase of equipment	-	-	
Other costs	29,845		389,078
In-kind expenditures	<del></del>	<u> </u>	
Total program services	49,240	-	459,135
Supporting services			
Salaries	_		20.022
Payroll taxes	_		38,833 3,472
Payroll fringes	•	_	11,124
Subtotal	-	-	53,429
Consultants	2,017		(150
Travel		_	(17) 270
Space costs	-		1,327
Communications	31		1,327
Consumable supplies	54	_	2,786
Purchase of equipment	-	•	2,700
Other costs	-	•	2,495
In-kind expenditures		<u> </u>	
otal supporting expenses	2,102		61,686
otal expenses	51,342	<u> </u>	520,821
hange in net assets	(51,342)	-	(104,392)
et assets - beginning of year (deficit)	(81,099)	114	(186,780)
et assets - end of year (deficit)	\$ (132,441)		

### SCHEDULE OF SUPPORT, REVENUES, EXPENSES AND CHANGES IN NET ASSETS PLANT

SUPPORT AND REVENUE	New St. Ignace Multi - Purpose Center	St. Ignace Multi-purpose Center	Sewell Avery Center
Cash contributions	<b>s</b> -	\$ -	s .
In-kind contributions	•	-	•
Participant and project Grants and contracts	-	-	•
Grants and contracts	<u> </u>		83
Total support	-	<del></del>	83
Interest income	-	_	_
Other income Rental income	-	•	91,224
Kentai income	84,839		117,623
Total revenue	84,839	<u> </u>	208,847
Reclassifications Restrictions released by payment			-
Total support, revenue and reclassifications	84,839		208,930
EXPENSES		-	
Program services			
Salaries	2,030		16,740
Payroll taxes Payroll fringes	204	<del>-</del>	2,017
Subtotal	1,179 3,413	-	4,786 23,543
Consultants	12		
Travel	12 33	•	-
Space costs	28,399	3,371	152,431
Communications Consumable supplies	429	•	1,186
Purchase/rent of equipment	908	•	2,846
Interest	64,155	•	5,976
Other costs	-	(3,512)	(20,586)
Depreciation and amortization In-kind expenditures	-	-	173,737
Total program services	97,349	(141)	339,133
Supporting services			307,133
Salaries	_		
Payroll taxes	-	•	-
Payroll fringes Subtotal		_	<u>-</u>
	-	-	•
Consultants	-	129	180
Travel Space costs	-	•	-
Communications	-	-	-
Consumable supplies	23 1,747	-	-
Purchase of equip	-	-	267
Other costs In-kind expenditures	3,044	- -	5,849
otal supporting expenses	4,814	129	6,296
otal expenses	102,163	(12)	345,429
hange in net assets	(17,324)	12	(136,499)
et assets - beginning of year (deficit)	(39,933)	(16,607)	883,809
et assets - end of year (deficit)			

Avery Square Senior Housing Management	Local Property Grant	Totals
s -	s .	· s -
-		
112,147		112,147
		83
112,147		112,230
-	-	-
-	-	91,224
-		202,462
-	<u> </u>	293,686
112 147	-	
112,147	-	405,916
23,600		42,370
3,206	-	5,427
5,700		11,665
32,506	•	59,462
5,400	_	5,412
226	_	259
42,442		226,643
388	-	2,003
2,418	•	6,172
-	•	70,131
•	1,066	1,066
-		(24,098)
•	-	173,737
-	<u> </u>	-
83,380	1,066	520,787
20,429		20,429
1,895		1,895
8,792		8,792
31,116	•	31,116
258	-	567
2,028	-	2,028
2,110	•	2,028 2,133
1,156		2,133 3,170
•		-
•	•	8,893
	<u>.</u>	-
36,668		47,907
120,048	1,066	568,694
(7,901)	(1,066)	(162,778)
5,730	(1,086)	831,913
s (2,171) s	(2,152)	\$ 669,135

### SCHEDULE OF SUPPORT, REVENUES, EXPENSES AND CHANGES IN NET ASSETS AVERY SQUARE RETAIL BUILDING

	Snookies Deli	Avery Square Retail Building Management	Totals
SUPPORT AND REVENUE		· · · · · · · · · · · · · · · · · · ·	101219
Cash contributions	\$ -	\$ 900	\$ 900
In-kind contributions	-	-	-
Participant and project	•	•	-
Grants and contracts		·	
Total support		900	900
Interest income	-	53	53
Other income	-	154,019	154,019
Rental income		194,060	194,060
Total revenue		348,132	348,132
Reclassifications			
Restrictions released by payment	-		
Total support, revenue and reclassifications	-	349,032	349,032
EXPENSES			
Program services			
Salaries	•	-	-
Payroll taxes	-	-	•
Payroll fringes Subtotal	-	150 150	150 150
Subiotal	-	150	150
Consultants	-	-	•
Travel	-	64	64
Space costs	-	92,082	92,082
Communications	-		
Consumable supplies	•	2,572	2,572
Purchase of equipment Interest		85,822	85,822
Other costs		(37,451)	(37,451)
Depreciation and amortization	-	53,593	53,593
In-kind expenditures		-	
Total program services		196,832	196,832
Supporting services			
Salaries	-	•	-
Payroll taxes	-	-	-
Payroll fringes			<u> </u>
Subtotal	-	-	-
Consultants	_	1,014	1,014
Travel	-	-,	•,•••
Space costs	•	•	•
Communications	-	-	•
Consumable supplies	•	385	385
Purchase of equipment	-	7,802	7,802
Other costs In-kind expenditures	- -	584	584
Total supporting expenses		9,785	9,785
Total expenses		206,617	206,617
Change in net assets	-	142,415	142,415
Net assets - beginning of year (deficit)	(57,027)	629,087	572,060
Net assets - end of year (deficit)	\$ (57,027)	\$ 771,502	S 714,475

## MICHIGAN DEPARTMENT OF TRANSPORTATION PROGRAMS SCHEDULE OF OPERATING REVENUES

	City of Sault Ste. Mar		
OPERATING REVENUES			
Linehaul - (farebox)	\$ 13,55	51	
Demand response - (farebox)	20,42	28_	
TOTAL OPERATING REVENUE	\$ 33,97	79	

## MICHIGAN DEPARTMENT OF TRANSPORTATION PROGRAMS SCHEDULE OF CASH FLOWS

Net cash flows from operating activities		
Change in net assets	\$	4,851
Adjustments to reconcile change in net assets to		
net cash used in operating activities:		
Changes in assets and liabilities which used cash and cash equivalents:		
Increase in accounts receivable		(979)
Increase in grants receivable		(13,420)
Decrease in accounts payable		(4,139)
Decrease in accrued expenses		(1,472)
Net cash and cash equivalents used in operations		(15,159)
Cash and cash equivalents- beginning of year		177,411
Cash and cash equivalents- end of year	_\$_	162,252

#### MICHIGAN DEPARTMENT OF TRANSPORTATION PROGRAMS SCHEDULE OF OPERATING EXPENSES - SAULT STE. MARIE DART SYSTEM GENERAL OPERATIONS

	Operations	3.6	General	Total	
Labor	Operations	Maintenance	Administration	System	
Operators' salaries and wages	\$ 123,206	\$ -	\$ -	\$ 123,206	
Other salaries and wages	, -	24,563	32,793	57,356	
Dispatchers' salaries and wages	28,652	-	-	28,652	
Fringe benefits	53,548	17,230	18,221	88,999	
Services					
Audit cost	-	-	867	867	
Other	1,022	188	54	1,264	
Materials and supplies consumed					
Fuel and lubricants	27,715	868	-	28,583	
Tires and tubes	-	810	-	810	
Other materials and supplies	454	12,434	2,815	15,703	
Utilities	2,696	201	410	3,307	
Casualty and liability costs					
Other insurance	•	•	443	443	
Miscellaneous expenses					
Travel and meetings	147	-	48	195	
Other miscellaneous	350	-	-	350	
Leases and rentals	-	3,724	1,023	4,747	
Ineligible expenses - association dues %	24			24	
Total expenses	\$ 237,790	\$ 60,018	\$ 56,674	\$ 354,482	

### MICHIGAN DEPARTMENT OF TRANSPORTATION PROGRAMS SCHEDULE OF NONOPERATING REVENUE - SAULT STE. MARIE DART SYSTEM

Local operating grants  City of Sault Ste. Marie and International Bridge Authority	\$ 129,289
State of Michigan operating grants	
Formula operating assistance (Act 51)	\$ 136,219
Federal operating grants	
U.S. Department of Transportation Operating Grants - Section 5311 contract # MI-18-X037	\$ 36,583
Federal/State capital grants	
Federal section 5311 program contract # MI-18-X037	\$ 2,396

# MICHIGAN DEPARTMENT OF TRANSPORTATION PROGRAMS SPECIALIZED SERVICE CONTRACTS SCHEDULE OF NET ELIGIBLE COSTS - CITY OF SAULT STE. MARIE DART SYSTEM

Data de	Sault Ste. Marie Dart Federal Section 5311	Sault Ste. Marie Dart State Operating Assistance	
Expenses Labor	<b>4</b> 200 014		
Fringe benefits	\$ 209,214	\$ 209,214	
Services	88,999 2,131	88,999	
Materials	2,131 45,096	2,131	
Utilities	3,307	45,096 3,307	
Insurance	443	3,307 443	
Miscellaneous	545	545	
Leases and rentals	4,747	4,747	
Total expenses	354,482	354,482	
Less ineligible expenses			
Association dues	(24)	(24)	
Net eligible expenses	354,458	354,458	
Operating Assistance			
Maximum Section 5311 reimbursement (12.04%)	\$ 42,677	(42,677)	
Eligible for state operating assistance		311,782	
Statutory cap - net eligible expenses * 38.437574823%		\$ 119,841	

#### MICHIGAN COMMUNITY DEVELOPMENT BLOCK GRANT HOUSING PROGRAMS GRANT NO. MSC 2004-0754-HOA - LUCE COUNTY APPLICATION OF STATE BLOCK GRANT FUNDS

#### FOR THE PERIOD JUNE 1, 2004 THROUGH SEPTEMBER 30, 2005

Activity		Authorized Costs		ual Costs, ugh Period September 30, 2005	Over (Under)		
Total general administration							
and project management	\$	22,750	\$	18,000	\$	(4,750)	
Emergency grant		15,250		-		(15,250)	
Single family housing rehabilitation		87,000		81,525		(5,475)	
Subtotal		125,000		99,525		(25,475)	
Other Funds/Sources							
CHIP, Weatherization, Sault Tribe, Homeowner		30,000	<del></del>	40,283		10,283	
Total	\$	155,000	\$	139,808	<u>\$</u>	(15,192)	

#### MICHIGAN COMMUNITY DEVELOPMENT BLOCK GRANT HOUSING PROGRAMS GRANT NO. MSC 2003-0731-HOA - CHIPPEWA COUNTY APPLICATION OF STATE BLOCK GRANT FUNDS

#### FOR THE PERIOD JANUARY 1, 2003 THROUGH DECEMBER 31, 2004

		Actual Costs, Through Period Authorized Ended December 31, Costs 2004			Over (Under)	
Activity	<del></del>	Costs		2004		Chuciy
Total general administration						
and project management	\$	54,000	\$	54,000	\$	-
Single family housing rehabilitation		221,400		225,209		3,809
Emergency grants		24,600	<del></del>	20,791		(3,809)
Subtotal		300,000		300,000		
Other Funds/Sources						
CHIP, Weatherization, Sault Tribe, Homeowner	***********	61,500		353,556		292,056
Total	_\$	361,500	\$	653,556	<u>s</u>	292,056

#### MICHIGAN COMMUNITY DEVELOPMENT BLOCK GRANT HOUSING PROGRAMS GRANT NO. MSC 2005-0731-HOA - CHIPPEWA COUNTY APPLICATION OF STATE BLOCK GRANT FUNDS

#### FOR THE PERIOD JANUARY 1, 2005 THROUGH SEPTEMBER 30, 2005

Activity	 Authorized Costs		Actual Costs, Through Period Ended September 30, 2005		Over (Under)	
Total general administration						
and project management	\$ 36,000	\$	7,990	\$	(28,010)	
Single family housing rehabilitation	26,000		-		(26,000)	
Emergency grants	 138,000		44,396		(93,604)	
Subtotal	 200,000		52,386		(147,614)	
Other Funds/Sources						
CHIP, Weatherization, Sault Tribe, Homeowner	 41,000	****	90,729		49,729	
Total	\$ 241,000	\$	143,115	\$	(97,885)	

#### MICHIGAN COMMUNITY DEVELOPMENT BLOCK GRANT HOUSING PROGRAMS GRANT NO. MSC 2003-0742-HOA - MACKINAC COUNTY APPLICATION OF STATE BLOCK GRANT FUNDS

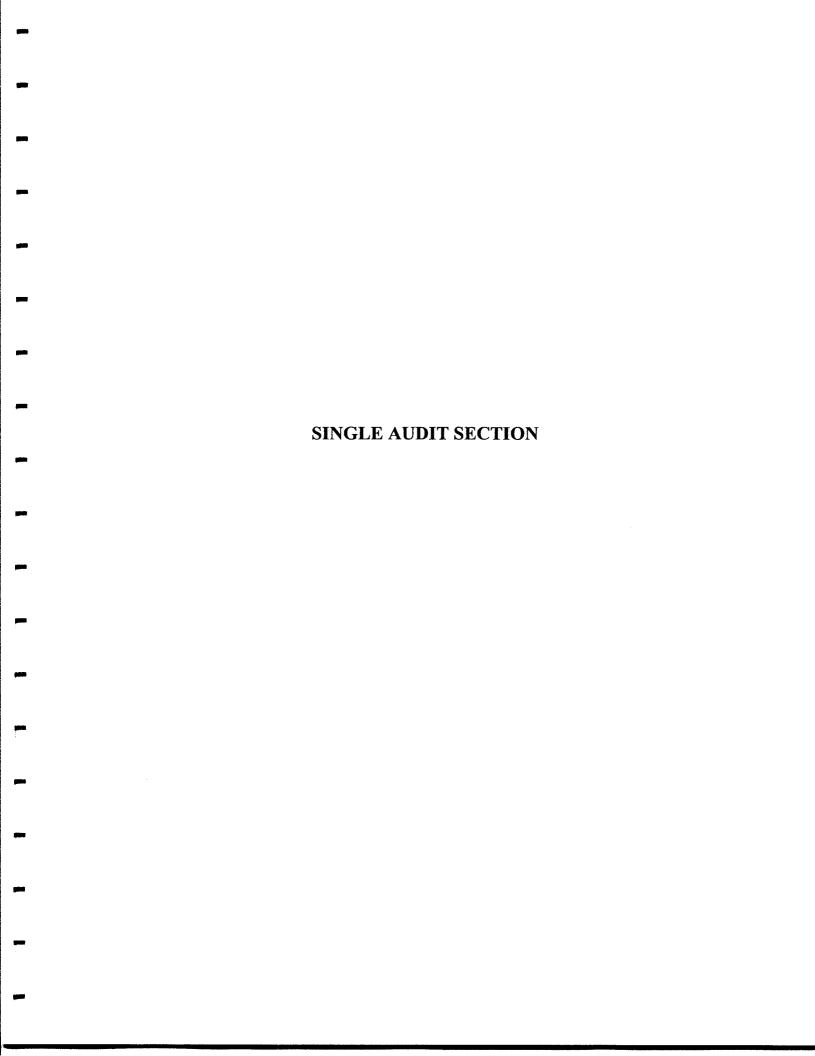
#### FOR THE PERIOD JANUARY 1, 2003 THROUGH DECEMBER 31, 2004

Activity		Authorized Costs		Actual Costs, Through Period Ended December 31, 2004		Over (Under)
Total general administration						
and project management	\$	40,500	\$	40,500	\$	-
Single family housing rehabilitation		166,050		166,050		-
Emergency grants	-	18,450		18,450		-
Subtotal		225,000		225,000		
Other Funds/Sources						
CHIP, Weatherization, Homeowner, Sault Tribe		46,125		88,856		42,731
Total	_\$	271,125	\$	313,856	\$	42,731

#### MICHIGAN COMMUNITY DEVELOPMENT BLOCK GRANT HOUSING PROGRAMS GRANT NO. MSC 2005-0742-HOA - MACKINAC COUNTY APPLICATION OF STATE BLOCK GRANT FUNDS

#### FOR THE PERIOD JANUARY 1, 2005 THROUGH SEPTEMBER 30, 2005

Activity	A1	Authorized Costs		Actual Costs, Through Period Ended September 30, 2005		Over (Under)	
Total general administration							
and project management	\$	27,000	\$	11,235	\$	(15,765)	
Single family housing rehabilitation		105,000		75,214		(29,786)	
Emergency grants		18,000		1,300		(16,700)	
Subtotal	<del> </del>	150,000		87,749		(62,251)	
Other Funds/Sources							
CHIP, Weatherization, Homeowner, Sault Tribe	<u></u>	46,125		46,899		774	
Total	<u>s</u>	196,125	\$	134,648	\$	(61,477)	



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# INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

December 16, 2005

Board of Directors Chippewa - Luce - Mackinaw Community Action Human Resource Authority, Inc.

We have audited the financial statements of the *Chippewa-Luce- Mackinaw Community Action Human Resource Authority Inc.* ("the Authority") as of and for the year ended September 30, 2005, and have issued our report thereon dated December 16, 2005. We conducted our audit in accordance with auditing standards generally accepted in the United States of America, and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

#### **Internal Control Over Financial Reporting**

In planning and performing our audit, we considered the Authority's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide an opinion on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control over financial reporting that might be material weaknesses. A material weakness is a reportable condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements caused by error or fraud in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Authority's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

However, we noted other matters including the internal control over financial reporting that we have reported to management of the Authority in a separate letter dated December 16, 2005.

This report is intended solely for the information and use of the Board of Directors, management, federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Rehmann Lohan

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#### INDEPENDENT AUDITORS' REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM AND INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133

December 16, 2005

**Board of Directors** Chippewa - Luce - Mackinac Community Action Human Resource Authority, Inc.

#### Compliance

We have audited the compliance of the Chippewa-Luce-Mackinac Community Action Human Resource Authority, Inc. (the "Authority") with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement that are applicable to each of its major federal programs for the year ended September 30, 2005. The Authority's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts, and grants applicable to each of its major federal programs is the responsibility of the Authority's management. Our responsibility is to express an opinion on the Authority's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Authority's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the Authority's compliance with those requirements.

As described in item 2005-1 in the accompanying schedule of findings and questioned costs, the Authority, did not comply with special provisions requirements from the granting award agency. Compliance with such requirements is necessary, in our opinion, for the Authority, to comply with requirements applicable to those programs.

In our opinion, except for the noncompliance described in the preceding paragraph, the Authority complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the year ended September 30, 2005.

#### **Internal Control Over Compliance**

The management of the Authority is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to federal programs. In planning and performing our audit, we considered the Authority's internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133.

Our consideration of the internal control over compliance would not necessarily disclose all matters in the internal control that might be material weaknesses. A material weakness is a reportable condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that noncompliance with applicable requirements of laws, regulations, contracts and grants caused by error or fraud that would be material in relation to a major federal program being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over compliance and its operation that we consider to be material weaknesses.

This report is intended solely for the information and use of the Board of Directors, management, federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Rehmann Lobson

# CHIPPEWA - LUCE - MACKINAC COMMUNITY ACTION HUMAN RESOURCE AUTHORITY, INC. SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS YEAR ENDED SEPTEMBER 30, 2005

FEDERAL GRANTOR/PASS THROUGH GRANTOR/ PROGRAM TITLE	FEDERAL CFDA NUMBER	AWARD AMOUNT	PASS-THROUGH GRANTOR'S NUMBER	EXPENDITURES
U.S. DEPARTMENT OF AGRICULTURE				
Passed through Michigan Department of Education Child and Adult Care Food Program TEFAP	10.558	\$ 141,314	15 000 100-0	\$ 141,314
ILI M	10.568	26,636	17-000-1007C	26,636
<u>Passed through Upper Peninsula Area on Aging</u> Meal reimbursement	93.053	74,174	UP03C1	74,174
Passed through Dickinson Iron Community Services Agency Child and Adult Care Food Program	10.558	12,854		12,854
TOTAL U.S. DEPARTMENT OF AGRICULTURE				254,978
U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES				254,578
Direct program				
Head Start	93.600	2,109,139	PA 4122 05CH407338	224,942
Head Start	93.600	1,987,762	2005 G054122/05CH407339	1,802,414
Head Start	93.600	30,344	PA 4120 05CH407338	1,850
Head Start	93.600	26,344	2005 G054120/05407339	22,859
Early Head Start	93.600	882,398	PA 4125 05CH407338	194,096
Early Head Start	93.600	852,842	2005 G054125/05CH407339	796,261
Early Head Start	93.600	21,110	2005 G051126/05CH407339	21,110
Passed through Upper Peninsula Area on Aging				
National family caregiver support program	93.052	39,250		39,249
Fitle III B	93.044	67,851		67,851
Title III C	93.045	168,886		168,886
Passed through Michigan Department of Human Services				
Temporary Assistance for Needy Families	93.558	15,814	TANF 05-17006	15,814
Low Income Home Energy Assistance - Crisis Assistance	93.568	73,169	LCA-05-17006	73,169
Low Income Home Energy Assistance	93.568	125,800	LIHEAP-04-17006	103,205
Low Income Home Energy Assistance	93.568	88,800	LIHEAP-05-17006	70,126
Community Services Block Grant	93.569	126,610	CSBG-05-17006	126,546
Community Services Block Grant	93.569	24,975	CSBG-D-05-17001	7,613
assed through Michigan Community Action Agency Association				
Planning Assistance-Water/Waste water	93.570	45,446		41,558
Planning Assistance-Solid Waste	66.606	12,644		9,831
Passed through Hiawatha Behavorial Health				
Block grants for mental health services	93.958	60,000		60,000
assed through EUP Employment and Training Agency				
Temporary assistance for needy families	93.558	13,316		13,316
TOTAL U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES				3,860,696
J.S. DEPARTMENT OF ENERGY				
assed through Michigan Department of Human Services				
Veatherization assistance	81.042	197,814	DOE-04-17006	57,833
Veatherization assistance	81.042	237,092	DOE-05-17006	96,350
OTAL U.S. DEPARTMENT OF ENERGY				154 102
				154,183

# CHIPPEWA - LUCE - MACKINAC COMMUNITY ACTION HUMAN RESOURCE AUTHORITY, INC. SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS YEAR ENDED SEPTEMBER 30, 2005 (Continued)

FEDERAL GRANTOR/PASS THROUGH GRANTOR/ PROGRAM TITLE	FEDERAL CFDA NUMBER	AWARD AMOUNT	PASS-THROUGH GRANTOR'S NUMBER	EXPE	NDITURES
U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT					
Passed through Michigan State Housing Development Authority					
CDBG State's Housing Grant Program- Mackinac County	14.228	225,000	MSC-2003-742-HOA	\$	24,664
CDBG State's Housing Grant Program- Mackinac County	14.228	150,000	MSC-2005-742-HOA		84,467
CDBG State's Housing Grant Program- Mackinac County program income	14.228				51,076
CDBG State's Housing Grant Program- Chippewa County	14.228	300,000	MSC-2003-0731-HOA		60,499
CDBG State's Housing Grant Program- Chippewa County	14.228	200,000	MSC-2005-0731-HOA		102,347
CDBG State's Housing Grant Program- Chippewa County program income					80,791
CDBG State's Housing Grant Program- Luce County	14.228	125,000	MSC-2004-0754-HOA		79,379
CDBG State's Housing Grant Program-Luce County program income	14.228				13,982
Passed through Eastern Upper Peninsula Veteran Service Foundation					
McKinney Homeless	14.235	765,497	MI28B000001		139,067
TOTAL U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPM	ENT				636,272
U.S. DEPARTMENT OF HOMELAND SECURITY					
Direct Program  Emergency Food and Shelter National Board Program	97.024	14.523	23-4666-00-002		15.301
U.S. DEPARTMENT OF TRANSPORTATION	<i>&gt;7.</i> . <b>2.</b>	1 1,525	23-4000-00-002		15,501
S.S. DELTRICIMENT OF TRAINSFORTATION					
Passed through Michigan Department of Transportation					
Section 5311 Operating Assistance	20.509	38,173	MI-18-X037		36,583
Section 5311 Capital grant	20.509	11,500	MI-18-X037		2,396
FOTAL U.S. DEPARTMENT OF TRANSPORTATION					28.070
- 5 5 DELINITIES Y OF HUNDIONIATION					38,979
TOTAL FEDERAL AWARDS				\$	4,960,409

#### NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

#### 1) Basis of presentation-

The schedule of expenditures of federal awards includes the federal grant activity of the CLM-CAHRA and is presented on the accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations. Therefore some amounts presented in this schedule may differ from amounts presented in or used in the preparation of the financial statements.

#### SCHEDULE OF FINDINGS AND QUESTIONED COSTS YEAR ENDED SEPTEMBER 30, 2005

#### **SECTION 1 - SUMMARY OF AUDITORS RESULTS:**

#### Financial Statements

Type of Auditor's report issued:

Unqualified

Internal control over financial reporting:

Material weakness identified?

No

Reportable conditions identified not considered

to be material weaknesses

None reported

Noncompliance material to financial statements

noted?

No

#### Federal Awards

Internal control over major programs:

Material weaknesses identified?

No

Reportable conditions identified not considered

to be material weaknesses

None reported

Type of auditor's report issued on compliance

for major programs:

Qualified

Any audit findings disclosed that are required

to be reported in accordance with

Circular A-133, Section .510(a)?

Yes

Identification of major programs:

CFDA#

Name of Program

93.600

**Head Start** 

Dollar threshold to distinguish

Between type A and type B programs:

\$300,000

Auditee qualified as a low risk auditee?

Yes

#### SCHEDULE OF FINDINGS AND QUESTIONED COSTS YEAR ENDED SEPTEMBER 30, 2005

#### SECTION II - FINANCIAL STATEMENT FINDINGS

No financial statement findings are reported.

SECTION III - FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

2005-1: Level of enrollment

Grantor: Department of Health and Human Services CFDA #: 93.600

Award Name: Head Start

Condition: The Authority has not maintained the level of enrollment as stated in the grant award document.

Criteria: Department of Health and Human Services states the level of enrollment that the Authority must comply with in the grant award document.

Effect: This causes the Authority to be in noncompliance with a special test and provision as stipulated in the grant award document.

**Recommendation:** To discuss this issue with Department of Health and Human Services and either implement a plan so enrollment meets the requirements or reduce the number of enrollees in the program.

Corrective Action Plan: The Authority is currently working with the Department of Health and Human Services to resolve this issue. At this time they are working on increasing the number of enrollees.

SECTION IV - SUMMARY OF PRIOR AUDIT FINDINGS

There were no prior audit findings.